# PERFORMANCE PLAN /SCORECARD - 2022/23

# ANNEXURE A

# DIRECTOR: INFRASTRUCTURE & PLANNING DEVELOPMENT

| Taring Scale:  1 = Not mee 2 = Meet so 3 = Meet all 4 = Meet all 5 = Meet &  | SITE: 44 SCHEEF     | DIVISION / BUSINESS UNIT: INFRASTRU | JOB TITLE: ACTING DIRECT DEVELOPMENT                   | EMPLOYEE NO.             | NAME: PPS ZAMISA |
|--|---------------------|-------------------------------------|--|--------------------------|------------------|
| 1 = Not meeting the standards 2 = Meet some of the standards 3 = Meet all the standards 4 = Meet all & exceed some standards 5 = Meet & exceed all standards | 44 SCHEEPERS STREET | INFRASTRUCTURE DEVELOPMENT          | ACTING DIRECTOR: INFRASTRUCTURE & PLANNING DEVELOPMENT |                          | A                |
|  | REVIEW DATE:        | PERIOD                              | BUSINESS UNIT/SITE                                     | JOB TITLE:               | LINE MANAGER:    |
|  | 10 OCTOBER 2022     | 1 JULY 2022- 30 JUNE 2023           | EXECUTIVE  | ACTING MUNICIPAL MANAGER | GN MAVUNDLA      |

Key Performance Area's (KPA's)

Weight =100%

**Leading and Core Competencies** 

Weight = 100%

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| 2021/2022 performance management reports performance management reports performance and submitted to Municipal Mana No of the Infrastructure & Planning Development Portfolio Comm Meetings held attended  12 No of MANCO  | No Weight (%)   |                    | Strategic Baseline Key Perfor Objective Indica MUNICIPAL TRANSFORMATION AND INSTITUTIONAL | Key Performance Indicator   | Target        | Actual | Target Date                        |
|--|-----------------|--------------------|---|-----------------------------|---------------|--------|------------------------------------|
| Submission of management reports the performance report with performance report and submitted to performance report and submitted to performance and submitted to management reports prepared and submitted to Municipal Mana accountable governance and accountable gov | 1.1             | MUNICIPAL TRA      | ANSFORMATION AND INS  | STITUTIONAL                 |               |        |                                    |
| the performance report reports prepared and submitted to Municipal Mana submitted to Municipal Mana participative, and accountable governance rand accountable governance rand accountable governance rand accountable governance governance rand accountable governance and accountable governance and accountable governance rand accountable governance governance rand accountable governance rand accountable governance a 12 No of MANCO sustainable environment  |                 |                    | 2021/2022 performance management reports  | No of the performance       | 4             |        | 10 October 2022<br>10 January 2023 |
| Rensure a 07  Rensure a 07  Roof the participative, transparent accountable governance  Ensure a 4 Audit Committee  Portfolio Comm Portfolio Comm and accountable governance  Ensure a Meetings held accountable governance  Ensure a 12  Roof MANCO sustainable environment  Roof Mana  Audit Committee  Roof Meetings held attended attended attended attended attended  Roof MANCO  Roof MANCO  |                 | the performance    |   | management reports prepared |               |        | 10 April 2023<br>10 July 2023      |
| 3 Ensure a 07 No of the participative, transparent accountable governance  Ensure a Meetings held accountable governance  Ensure a Meetings held accountable governance  Ensure a Meetings held attended attended soustainable governance  Ensure a 12 No of MANCO sustainable environment   |                 | report             |   | and submitted to the        |               |        |                                    |
| Bensure a 07 No of the participative, transparent accountable governance  Ensure participative, a participative, and accountable governance  Ensure participative, and accountable governance  Ensure a 12  Ensure a 12  No of MANCO sustainable environment   |                 |                    |   | Municipal Manager           |               |        |                                    |
| transparent tansparent accountable governance 4 Audit Committee Portfolio Comm transparent and accountable governance a Planning Development Portfolio Comm transparent and accountable governance Ensure a Sustainable environment and surprise environment and sustainable environment and surprise environment and sustainable environment and surprise environment and surprise environment enviro |                 |                    | 07  | No of the                   | 11            |        | 30 June 2023                       |
| transparent accountable governance governance  Ensure participative, transparent and accountable governance  Ensure barricipative, transparent and accountable governance accountable governance Ensure a sustainable environment  3 working environment  Portfolio Committee Committee No of Committee Measure attended attended attended attended attended attended accountable sustainable environment  |                 | participative,     |   | Infrastructure &            | 2/quarter     |        |                                    |
| and accountable governance governance 4 Audit Committee No of Ensure participative, and accountable governance Ensure a Sustainable environment and and accountable governance a 12 No of MANCO  |                 | transparent        |   | Planning                    |               |        |                                    |
| accountable governance  Bensure a Meetings held committee Meetings held accountable governance  Ensure and accountable governance  Ensure a 12  No of MANCO sustainable environment  |                 | and                |   | Development                 |               |        |                                    |
| governance  Lensure a Meetings held Committee Meetings held attended and accountable governance  Ensure a 12  No of Audit Committee Meetings held attended attended attended attended attended accountable governance  Ensure a 12  No of MANCO sustainable environment  |                 | accountable        |   | Portfolio Committee         |               |        |                                    |
| Ensure a Meetings held Committee Meetings held  4 transparent and accountable governance  Ensure a 12  Ensure a 12  No of Anne Anne Anne Anne Anne Anne Anne Ann   |                 | governance         |   |                             |               |        |                                    |
| Ensure a Meetings held participative, transparent and accountable governance Ensure a 12 sustainable and accountable governance  | 1.3             |                    | 4 Audit Committee   |                             | 4             |        | 30 June 2023                       |
| and accountable governance  Ensure a 12  sustainable and accountable governance  | 4               | 4"                 | Meetings held   | Committee Meetings attended |               |        |                                    |
| governance  Ensure a 12  sustainable  3 working environment  |                 | and<br>accountable |   |                             |               |        |                                    |
| ω  | <u>→</u><br>:55 |                    | -   | No of MANCO                 | 12 (annually) |        | 30 June 2023                       |
|  |                 | sustainahle        |   |                             | 3/quarter     |        |                                    |
|  | ω               | sustainable        |   |                             | 2 2 2         |        |                                    |
| environment  | (               | working            |   |                             |               |        |                                    |
|  |                 | environment        |   |                             |               |        |                                    |

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| 2.2  | 2.1   | ы  | No                           | = - 1  | . <del>.</del>   | 1.5   | No                           |
|--|---|--|------------------------------|--|--|---|------------------------------|
| O  | ω   |  | Weight (%)                   |  | 20   | ω   | Weight (%)                   |
| To realise a complete environmental protection | To realise a complete environmental protection                  | KEY PERFORMANO<br>PARTICIPATION                                      | Strategic<br>Objective       | MUNICIPAL TRA  | Ensure a participative, transparent and accountable governance | Ensure a participative, transparent and accountable | Strategic<br>Objective       |
| 38   | 4.  | KEY PERFORMANCE AREA (KPA): GOOD GOVERNANCE AND PUBLIC PARTICIPATION | Baseline                     | MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT | 4  | G   | Baseline                     |
| Number of lightning conductors purchased       | Number of Disaster Management Advisory Forum meetings conducted | NANCE AND PUBLIC   | Key Performance<br>Indicator | TITUTIONAL DEVELO                                      | No of Risk<br>Management<br>Meetings                           | No of Council<br>Meetings                           | Key Performance<br>Indicator |
| 20   | 4 Annual<br>1/quarter   |  | Target                       | PMENT  | 4  | 4   | Target                       |
|  |   |  | Actual                       |  |  |   | Actual                       |
| 30 June 2023                                   | 30 June 2023  |  | Target Date                  | TOTAL SCORE/ 20  | 30 June 2023   | 30 June 2023  | Target Date                  |
| Invoice and report                             | Reports & Attendance Register                                   |  | Method of<br>Verification    |  | Minutes Attendance Register                                    | Extract<br>Attendance<br>Register                   | Method of<br>Verification    |

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| 2.6   | P. 5  | 2.4   | 2.3   | No                           |
|---|---|---|---|------------------------------|
| Ch  | ယ   | N   | М   | Weight (%)                   |
| To realise a complete environmental protection                | To realise a complete environmental protection                          | To realise a complete environmental protection                                      | To realise a complete environmental protection                          | Strategic<br>Objective       |
|   | None  | None  | None  | Baseline                     |
| Review, update<br>and adopt<br>Disaster<br>Management<br>Plan | Number of Disaster Management trainings & awareness campaigns conducted | Number of times<br>the winter season<br>contingency plan<br>reviewed and<br>updated | Number of times the summer season contingency plan reviewed and updated | Key Performance<br>Indicator |
| 7   | 8 Annual<br>2/Quarter   | ->  | -3  | Target                       |
|   |   |   |   | Actual                       |
| 30 June 2023  | 30 June 2023  | 30 June 2022  | 30 September 2023   | Target Date                  |
| Disaster Management Sector Plan and Council Resolution        | Report &<br>Attendance<br>register                                      | Plan and<br>Council<br>resolution   | Plan and<br>Council<br>resolution                                       | Method of<br>Verification    |

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| 3.2   | <u></u>  | ယ   | No                           |
|---|--|---|------------------------------|
| ហ   | CTI  |   | Weight (%)                   |
| Improved access to all basic services   | Ensure a participative, transparent and accountable governance |   | Strategic<br>Objective       |
| Phase 1   | New Indicator  | KEY PERFORMA  | Baseline                     |
| No of household connected through rural electrification: EMadlangeni , phase 2 ward 5 | Percentage of Bid<br>awarded within 10<br>days                 | NCE AREA (KPA): BAS   | Key Performance<br>Indicator |
| 39 connections  | 100%   | KEY PERFORMANCE AREA (KPA): BASIC SERVICES AND INFRASTRUCTURE | Target                       |
|   |  | RASTRUCTURE   | Actual                       |
| 30 June 2023  | 30 June 2020   |   | Target Date                  |
| Close out Report  | -Tender<br>Register/Listing<br>-Appointment Letters            |   | Method of<br>Verification    |

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Director: Infrastructure and Planning Development

| 3.6  | <u>မ</u><br>.5  | 3,4   | ယ  | No                           |
|--|---|---|--|------------------------------|
| cn   | ហ   | ഗ   | Ch   | Weight (%)                   |
| Improved access to all basic services                      | Improved access to all basic services   | Improved access to all basic services                                     | Improved access to all basic services  | Strategic<br>Objective       |
| 0.4 KM Kerk<br>Street, phase 2.<br>Ward 2                  | Phase 2   | Phase 2   | Phase 1  | Baseline                     |
| 100% Rehabilitation of 0.7 KM Kerk Street, phase 3. Ward 2 | No of household connected through rural electrification: Kaarport Ward 4, Phase 3 | No of household connected through rural electrification: KwaNtaba phase 3 | No of household connected through rural electrification: Chanceni Phase 2 Ward 5 | Key Performance<br>Indicator |
| 0.7 KM Kerk Street   | 17 connections  | 12 connections  | 61 connections   | Target                       |
|  |   |   |  | Actual                       |
| 30 June 2023   | 30 June 2023  | 30 June 2023  | 30 June 2023   | Target Date                  |
| Completion Certificate                                     | Close out Report  | Close out Report  | Close out Report   | Method of<br>Verification    |

|           |                   |                             |                   |   | 3.7   | No   |
|-----------|-------------------|-----------------------------|-------------------|---|---|--|
|           |                   |                             |                   |   | O1  | Weight (%)   |
|           |                   |                             | basic service     | access to all   | Improved  | Strategic<br>Objective   |
|           |                   |                             |                   |   | 60 KM   | Baseline   |
| programme | roads maintenance | maintained through          | municipal roads   | Kilometres of   | Number of   | Key Performance<br>Indicator   |
|           |                   |                             |                   | 15 KM Quarterly   | 60 KM-Annual  | Target   |
|           |                   |                             |                   |   |   | Actual   |
|           |                   |                             |                   |   | 30 June 2023  | Target Date  |
|           |                   | letter                      | Ward councillor's |   |   | Method of<br>Verification  |
|           | programme         | roads maintenance programme | through           | municipal roads maintained through roads maintenance programme  Ward letter | Kilometres of 15 KM Quarterly ward municipal roads maintained through roads maintenance programme | 5       Improved       60 KM       Number of       60 KM-Annual       30 June 2023         access to all       Kilometres of       15 KM Quarterly       Ward         basic service       maintained through       Ward         roads maintenance       programme       Ietter |

| 4.2  | 4.   | 4.            | S S                             |
|--|--|---------------|---------------------------------|
| ယ  | ហ  |               | Weight (%)                      |
| Ensure an integrated and aligned planning system   | Ensure an integrated and aligned planning system | CROSS-CUTTING | Strategic<br>Objective          |
| 2022/23 HSP  | an 2022/23 SDF<br>and                            | ଜ             | Baseline                        |
| Review and adopt<br>2023/24 Housing<br>Sector Plan | Review and adopt<br>2023/24 SDF                  |               | Key<br>Performance<br>Indicator |
| _  |  |               | Target                          |
|  |  |               | Actual                          |
| 30 June 2023                                       | 30 June 2023                                     |               | Target Date                     |
| Council Resolution                                 | Council Resolution                               |               | Method of Verification          |

|    |                   | 4.4  | No                              |
|----|-------------------|--|---------------------------------|
|    | CROSS             | N  | Weight (%)                      |
|    | TOTAL<br>SCORE 15 | Ensure an integrated and aligned planning system | Strategic<br>Objective          |
|    |                   | None   | Baseline                        |
|    |                   | Conduct ERF 750 Cemetery Hydrological study      | Key<br>Performance<br>Indicator |
|    |                   |  | Target                          |
|    |                   |  | Actual                          |
|    |                   | 30 June 2023                                     | Target Date                     |
| 10 |                   | Submission letter to EDTEA                       | Method of Verification          |

|   | 5.1          | ဌာ   | No                           |
|---|--------------|--|------------------------------|
|   | 2            |  | Weight (%)                   |
| employment opportunities for all skilled and employable people of eMadlangeni | Create       |  | Strategic<br>Objective       |
|   | _            | KEY PERFORMAN  | Baseline                     |
| reviewed and<br>adopted LED<br>Strategy                                       | Number of    | CE AREA (KPA): LOC.                                    | Key Performance<br>Indicator |
| 29  | -3           | KEY PERFORMANCE AREA (KPA): LOCAL ECONOMIC DEVELOPMENT | Target                       |
|   |              | OPMENT   | Actual                       |
|   | 30 June 2023 |  | Target Date                  |
| Report & Council Resolution   |              |  | Method of Verification       |

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Weight = 100%

| LOCAL                      | 5.4                                  | ເກ<br>ເມ   | ე  | No                           |
|----------------------------|--------------------------------------|--|--|------------------------------|
| ECONOMIC D                 | ယ                                    | ω  | N  | Weight (%)                   |
| LOCAL ECONOMIC DEVELOPMENT | Improved access to all basic service | Create employment opportunities for all skilled and employable people of eMadlangeni | Create employment opportunities for all skilled and employable people of eMadlangeni | Strategic<br>Objective       |
|                            | New Indicator                        | N  | None   | Baseline                     |
|                            | Refurbishment of<br>Balele Game Park | Number of capacity building interventions for local entrepreneurs and SMMEs provided | Number of reviewed and adopted Tourism Strategy                                      | Key Performance<br>Indicator |
|                            | 4                                    | 4 (Annually)<br>1/Quarter  | ->   | Target                       |
|                            |                                      |  |  | Actual                       |
|                            | 30 June 2023                         | 30 June 2023   | 30 June 2023   | Target Date                  |
| TOTAL/10                   | Progress Report                      | Invitation/training<br>manual and attendance<br>register.                            | Report & Council Resolution  | Method of Verification       |

COMPETENCY FRAMEWORK

**Leading and Core Competencies** 

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| CJ  | 10   | 20  | 10  | 20  | Weight (%)                 |
|---|--|---|---|---|----------------------------|
| <ul> <li>Change Leadership</li> </ul>   | <ul> <li>Financial Management</li> </ul>   | <ul> <li>Programme and Project Management</li> </ul>  | People Management   | Strategic Direction and Leadership  | LEADI                      |
| <ul> <li>Change Vision and Strategy</li> <li>Process Design and Improvement</li> <li>Change Impact Monitoring and Evaluation</li> </ul> | <ul> <li>Budget Planning and Execution</li> <li>Financial Strategy and Delivery</li> <li>Financial Reporting and Monitoring</li> </ul> | <ul> <li>Programme and Project Planning and Implementation</li> <li>Service Delivery Management</li> <li>Programme and Project Monitoring and Evaluation</li> </ul> | <ul> <li>Human Capital Planning and Development</li> <li>Diversity Management</li> <li>Employee Relations Management</li> <li>Negotiation and Dispute Management</li> </ul> | <ul> <li>Impact and Influence</li> <li>Institutional Performance Management</li> <li>Strategic Planning and Management</li> <li>Organisational Awareness</li> </ul> | LEADING COMPETENCIES (70%) |
|   |  |   |   |   | Progress on date of review |
|   |  |   |   |   | Score                      |

| ∪n<br>•   | ζ1<br>•  | <b>U</b> 1  | Weight (%)                 |
|---|--|---|----------------------------|
| Analysis and Innovation   | Planning and Organising  | Moral Competency  | СОЯ                        |
| <ul> <li>Able to critically analyse information, challenges and trends<br/>to establish and implement fact based solutions that are<br/>innovative to improve institutional processes in order to<br/>achieve key strategic objectives</li> </ul> | <ul> <li>Able to plan, prioritize and organise information and<br/>resources effectively to ensure the quality of service delivery<br/>and build efficient contingency plans to manager risk.</li> </ul> | <ul> <li>Able to identify moral triggers, apply reasoning that promotes<br/>honesty and integrity and consistently display behaviour that<br/>reflects moral competency.</li> </ul> | CORE COMPETENCIES (30%)    |
|   |  |   | Progress on date of review |
|   |  |   | Score                      |

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| CORE C                        | Ch  | ហ  | СЛ   | Weight<br>(%)              |
|-------------------------------|---|--|--|----------------------------|
| CORE COMPETENCIES FINAL SCORE | Results and Quality Focus   | <ul> <li>Communication</li> </ul>  | <ul> <li>Knowledge and Information<br/>Management</li> </ul>   | CO                         |
|                               | <ul> <li>Able to maintain high quality standards, focused on<br/>achieving results and objectives while consistently striving to<br/>exceed expectations and encourage others to meet quality<br/>standards. Further, to actively monitor and measure results<br/>and quality against identified objectives.</li> </ul> | <ul> <li>Able to share information, knowledge and ideas in a clear,<br/>focused and concise manner appropriate for the audience in<br/>order to effectively convey, persuade and influence<br/>stakeholders to achieve the desired outcome.</li> </ul> | <ul> <li>Able to promote the generation and sharing of knowledge<br/>and information through various processes and media, in<br/>order to enhance the collective knowledge base of local<br/>government</li> </ul> | CORE COMPETENCIES (30%)    |
|                               |   |  |  | Progress on date of review |
| /30                           |   |  |  | Score                      |

The assessment of the Manager on the performance of the competencies will be based on the following rating scale:

| <ul> <li>Basic</li> </ul>   | Achievement Levels |
|---|--------------------|
| Applies basic concepts, methods and understanding of local government operations, but requires supervision and development intervention | Description        |
| 1-2   | Scoring            |

Director: Infrastructure and Planning Development

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| ations, critical and applies | Has a comprehensive understanding of local government operations, critical in shaping strategic directions and change, develops and applies comprehensive concents and methods | Superior  |
|------------------------------|--|-----------|
| ing.                         | Develops and applies complex concepts, methods and understanding.  Effectively directs and leads a group and executes in depth analyses  | Advanced  |
| sive                         | Develops and applies more progressive concepts, methods and understanding, plans and guides the work of others and executes progressive analysis                               | Competent |

Thus done and signed at Utrecht on the 14 day of July 2022.

| 2 | AS WITNESSES:  |
|---|--|
|   | ACTING DIRECTOR: INFRASTRUCTURE& PLANNING DEVELOPMEN |

Director: Infrastructure and Planning Development

**ACTING MUNICIPAL MANAGER** 

AS WITNESSES:

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# 2022/2023 PERFORMANCE AGREEMENT

Made and entered into by and between

# **EMADLANGENI MUNICIPALITY**

Herein represented by Mrs Grace Nontuthuzelo Mavundla in her capacity as ACTING MUNICIPAL MANAGER and

Patrick Phathokwakhe Stedy Zamisa

ID No: 771001 5448 08 2

Hereinafter referred as the

ACTING DIRECTOR: INFRASTRACTURE & PLANNING DEVELOPMENT

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|-----|--|------|
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|     | DISPUTE RESOLUTION   |      |
|     | GENERAL  |      |
|     |  |      |

# **Annexure A – Performance Plan**

Annexure B– Personal Development Plan

Annexure C – Disclosure Form

Annexure D- Code of Conduct

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# PERFORMANCE AGREEMENT

# **ENTERED INTO AND BETWEEN:**

The Municipality of eMadlangeni herein represented by Mrs Grace Nontuthuzelo Mavundla in her capacity as Acting Municipal Manager hereinafter referred to as the Employer or Reporting Officer And Patrick Phathokwakhe Stedy Zamisa an employee of the Municipality of eMadlangeni.

# WHEREBY IT IS AGREED AS FOLLOWS:

# 1. INTRODUCTION

- The Employer has entered into a contract of employment with the Employee in terms of section 57(1) 1.1 (a) of the Local Government: Municipal Systems Acts 32 of 2000 ("the System Act"). The Employer and the Employee are hereinafter referred to as "the Parties".
- Section 57(1) (b) of the Systems Act, read with the Contract of Employment concluded between the 1.2 parties to conclude an annual performance Agreement.
- The parties wish to ensure that they are clear about the goals to be achieved, and secure the 1.3 commitment of the Employee to a set of outcomes that will secure local government policy goals.
- The parties wish to ensure that there is compliance with Sections 57(4A), 57(4B) and 57(5) of the 1.4 Systems Act.

# 2. PURPOSE OF THIS AGREEMENT

The Purpose of this Agreement is to -

- Comply with the provisions of Section 57(1) (b), 4 (A), (4B) and (5) of the Systems Acts as well as the 2.1 Contract of Employment entered into between the parties;
- Specify objectives and targets established for the Employee and to communicate to the Employee the 2.2 Employer's expectations of the Employee's performance expectations and accountabilities;
- Specify accountabilities as set out in the Performance Plan (Annexure A); 2.3
- Monitor and measure performance against set targeted outputs; 2.4

- 2.5 Use the Performance Agreement and Performance Plan as the basis for assessing the suitability of the Employee for permanent employment and /or to assess whether the Employee has met the performance expectations applicable to his job;
- 2.6 Appropriately reward the Employee in accordance with the Employer's performance management policy in the event of outstanding performance; and
- 2.7 Give effect to the Employer's commitment to a performance-orientated relationship with the Employee in attaining equitable and improved service delivery.

# 3. COMMENCEMENT AND DURATION

- 3.1 This Agreement will commence on the **01 July 2022 and will remain in force until 30 June 2023** whereafter a new Performance Agreement, Performance Plan and Personal Development Plan shall be concluded between the parties for the next financial year or any portion thereof.
- 3.2 The parties will review the provisions of this Agreement during June each year. The parties will conclude a new Performance Agreement and Performance Plan that replaces this Agreement at least once a year by not later than the beginning of each successive financial year.
- 3.3 This Agreement will terminate on the termination of the Employee's contract of employment for any reason.
- 3.4 The content of this Agreement may be revised at any time during the abovementioned period to determine the applicability of the matters agreed upon.
- 3.5 If at any time during the validity of this Agreement the work environment alters (whether as a result of government or council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised.

# 4. PERFORMANCE OBJECTIVES

- 4.1 The Performance Plan (Annexure A) sets out-
  - 4.1.1 The performance objectives and targets that must be met the Employee; and
  - 4.1.2 The time frames within which those performance objectives and targets must be met.

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- 4.2 The performance objectives and targets reflected in Annexure A are set by the Employer in consultation with the Employee and based on the Integrated Development Plan and the Budget of the Employer, and shall include key objectives; key performance indicators; target dates and weighting
- 4.3 The key objectives describe the main tasks that need to be done. The key performance indicators provide the details of the evidence that must be provided to show that a key objective has been achieved. The target dates describe the timeframe in which the work must be achieved. The weightings show the relative importance of the key objectives to each other.
- 4.4 The Employee's performance will, in addition, be measured in Terms of contributions to the goals and strategies set out in the Employer's Integrated Development Plan.

# 5 PERFORMANCE MANAGEMENT SYSTEM

- 5.1 The Employee agrees to participate in the Performance Management System that the Employer adopts or introduces for the Employer, management, and municipal staff of the Employer.
- 5.2 The Employee accepts that the purpose of the Performance Management System will be to provide a comprehensive system with specific performance standards to assist the Employer, management, and municipal staff to perform to the standards required.
- 5.3 The Employer will consult the Employee about the specific performance standard that will be included in the Performance Management System as applicable to the Employee.

# 6 THE EMPLOYEE AGREES TO PARTICIPATE IN THE PERFORMANCE MANAGEMENT AND DEVELOPMENT SYSTEM THAT THE EMPLOYER ADOPTS

- 6.1 The Employee undertakes to actively focus towards the promotion and implementation of KPA's (including special projects relevant to the employee's responsibilities) within the local government framework.
- 6.2 The criteria upon which the performance of the Employee shall be assessed shall consist of two components, both of which shall be contained in the Performance Agreement.
  - 6.2.1 The Employee must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPA's) and the Core Managerial Competencies (CMC's) respectively.

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- Each area of assessment will be weighted and will contribute a specific part to the total score. 6.2.2
- KPA's covering the main areas of work will account for 80% and CMC's will account 20% of 6.2.3 the final assessment.
- The Employee's assessment will be based on his/her performance in terms of the outputs / outcomes 6.3 (performance indicators) identified as per attached Performance Plan (Annexure A), which are linked to the KPA's, and will constitute 80% of the overall assessment result as per the weightings agreed to between the Employer and Employee.

| KEY PERFORMANCE AREAS (KPA'S)                          | WEIGHTING |
|--|-----------|
| Good Governance and Public Participation               | 05%       |
| Basic Service Delivery                                 | 50%       |
| Local Economic Development (LED)                       | 15%       |
| Municipal Institutional Development and Transformation | 05%       |
| Municipal Financial Viability and Management           | 05%       |
| Spatial Planning and Environmental Management          | 20%       |
| Total  | 100%      |

The CMCs will make the other 20% of the Employee's assessment score. CMC's that are deemed to be 6.4 most critical for the Employee's specific job should be selected from the list below as agreed to between the Employer and Employee:

| COMPETENCY REQUIREMENTS FOR EMPLOYEES    |          |          |  |  |  |
|--|----------|----------|--|--|--|
| LEADING COMPETENCIES                     | <b>√</b> | WEIGHT % |  |  |  |
| Strategic Direction and Leadership       | •        | 10%      |  |  |  |
| 2. People Management                     | ~        | 10%      |  |  |  |
| 3. Program and Project Management        | ~        | 10%      |  |  |  |
| 4. Financial Management                  | ~        | 10%      |  |  |  |
| 5. Change Leadership                     | ~        | 10%      |  |  |  |
| 6. Governance Leadership                 | <b>✓</b> | 10%      |  |  |  |
| CORE COMPETENCIES                        |          | 10%      |  |  |  |
| 7. Moral Competence                      | <u> </u> | 10%      |  |  |  |
| 8. Planning and Organising               |          |          |  |  |  |
| 9. Analysis and Innovation               | ~        | 05%      |  |  |  |
| 10. Knowledge and Information Management | ~        | 10%      |  |  |  |

6

| 11. Communication             | <b>✓</b> | 2.5% |
|-------------------------------|----------|------|
| 12. Results and Quality Focus |          | 2.5% |
| TOTAL                         |          | 100% |

# 7. EVALUATING PERFORMANCE

- 7.1 The Performance Plan (Annexure A) to this Agreement sets out-
  - 7.1.1 The standards and procedures for evaluating Employee's performance; and
  - 7.1.2 The intervals for the evaluation of the Employee's performance.
- 7.2 Despite the establishment of intervals for evaluation, the Employer may in addition review the Employee's performance at any stage while the contract of employment remains in force.
- 7.3 Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan as well as the actions agreed to and implementation must take place within set time frames.
- 7.4 The Employee's performance will be measured in terms of contributions to the goals and strategies set out in the Employer's IDP.
- 7.5 The annual performance appraisal will involve:
  - 7.5.1 Assessment of the achievement of results as outlined in the performance plan:
    - (a) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.
    - (b) An indicative rating on the five-point scale should be provided for each KPA.
    - (c) The applicable assessment rating calculator (refer to Paragraph 6.5.3 below) must then be used to add the scores and calculate a final KPA score.
  - 7.5.2 Assessment of the CMC's
    - (a) Each CMC should be assessed according to the extent to which the specified standards have been met.
    - (b) An indicative rating on the five-point scale should be provided for each CMC.

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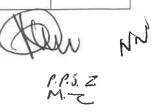
(c) The applicable assessment rating calculator (refer to Paragraph 6.5.1) must then be used to add the scores and calculate a final CMC score.

# 7.5.3 Overall Rating

An overall rating is calculated by using the applicable assessment-rating calculator. Such overall rating represents the outcomes of the performance appraisal.

The assessment of the performance of the Employee will be based on the following rating scale for 7.6 KPA's, CMC's and COC's:

| LEVEL | TERMINOLOGY               | DESCRIPTION   | RATING |
|-------|---------------------------|---|--------|
| 5     | Outstanding Performance   | Performance far exceeds the standard expected of an       |        |
|       |                           | employee at this level. The appraisal indicate that the   |        |
|       |                           | Employee has achieved above fully effective results       |        |
|       |                           | against all performance criteria and indicators as        |        |
|       |                           | specified in the Performance Agreement and Performance    |        |
|       |                           | Plan and maintained this in all areas of responsibility   |        |
|       |                           | throughout the year.                                      |        |
| 4     | Performance significantly | Performance is significantly higher than the standard     |        |
|       | above expectations        | expected in the job. The appraisal indicates that the     |        |
|       |                           | Employee has achieved above fully effective results       |        |
|       |                           | against more than half of the performance criteria and    |        |
|       |                           | indicators and fully achieved all others throughout the   |        |
|       |                           | year.   |        |
| 3     | Fully effective           | Performance fully meets the standards expected in all     |        |
|       |                           | areas of the job. The appraisal indicates that the        |        |
|       |                           | Employee has fully achieved effective results against all |        |
|       |                           | significant performance criteria and indicators as        |        |
|       |                           | specified in the Performance Agreement and Performance    |        |
|       |                           | Plan.   |        |
| 2     | Not fully effective       | Performance is below the standard required for the job in |        |
|       |                           | key areas. Performance meets some of the standards        |        |
|       |                           | expected for the job. The review / assessment indicate    |        |
|       |                           | that the employee has achieved below fully effective      |        |
|       |                           | results against more than half the key performance        |        |
|       |                           | criteria and indicators as specified in the Performance   |        |
|       |                           | Agreement and Performance Plan.                           |        |
| 1     | Unacceptable Performance  | Performance does not meet the standard expected for the   |        |
|       |                           | job. The review / assessment indicates that the employee  |        |
|       |                           | has achieved below fully effective results against almost |        |
|       |                           |   |        |



| LEVEL | TERMINOLOGY | DESCRIPTION   | RATING |
|-------|-------------|---|--------|
| 4     |             | all of the performance criteria and indicators as specified |        |
|       |             | in the Performance Agreement and Performance Plan           |        |
|       |             | .The employee has failed to demonstrate the commitment      |        |
|       |             | or ability to bring performance up to the level expected in |        |
|       |             | the job despite management efforts to encourage             |        |
|       |             | improvement.  |        |

- For purpose of evaluating the performance of the Employee, an evaluation panel constituted by the 7.7 following persons will be established-
  - 7.7.1 Municipal Manager
  - Chairperson of the Performance Audit Committee or the Audit Committee in the absence of a 7.7.2 Performance Audit Committee;
  - Member of the Mayoral or Executive Committee or in respect of plenary type municipality, 7.7.3 another member of Council; and
  - 7.7.4 Municipal manager from another municipality

# SCHEDULE FOR PERFORMANCE REVIEWS 8.

The performance of each Employee in relation to his/her performance agreement shall be reviewed on 8.1 the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory;

| First Quarter  | : July –September (year)    | 10 October 22   |
|----------------|-----------------------------|-----------------|
| Second Quarter | : October - December (year) | 10 January 2023 |
| Third quarter  | January – March (year)      | 10 April 2023   |
| Fourth quarter | : April – June (year)       | 10 July 2023    |

- The Employer shall keep a record of the mid-year review and annual assessment meetings. 8.2
- Performance feedback shall be based on the Employer's assessment of the Employee's performance. 8.3
- The Employer will be entitled to review and make reasonable changes to the provisions of Annexure 8.4 'A' from time to time for operational reasons. The Employee will be fully consulted before any such change is made.



8.5 The Employer may amend the provisions of Annexure A whenever the Performance Management System is adopted, implemented, and /or amended as the case may be. In that case the Employee will be fully consulted before any such change is made.

# 9. DEVELOPMENTAL REQUIREMENTS

The Personal Development Plan (PDP) for addressing development gaps is attached as Annexure A.

# 10. OBLIGATIONS OF THE EMPLOYER

# 10.1 The Employer shall:

- 10.1.1 Create an enabling environment to facilitate effective performance by the Employee;
- 10.1.2 Provide access to skills development and capacity building opportunities;
- 10.1.3 Work collaboratively with the Employee to solve problems and generate solutions to common problems that may impact on the performance of the Employee;
- On the request of the Employee delegates such powers reasonably required by the Employee to enable him to meet the performance objectives and targets established in term of this Agreement; and
- 10.1.5 Make available to the Employee such resources as the Employee may reasonably require from time to time to assist him to meet the performance objectives and targets established in terms of this Agreement.

# 11. CONSULTATION

- 11.1 The Employer agrees to consult the Employee timeously where the exercising of the powers will have amongst others-
  - 6.1.1 A direct effect on the performance of any of the Employee's functions;
  - 6.1.2 Commit the Employee to implement or to give effect to a decision made by the Employer; and
  - 11.1.4 A substantial financial effect on the Employer.
- 11.2 The employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 11.1 as soon as is practicable to enable the Employee to take any necessary action without delay.

P.P.S.Z NW

# 12 MANAGEMENT OF EVALUATION OUTCOMES

- 12.1 The evaluation of the Employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.
- 12.2 A performance bonus of 5% to 14% of inclusive annual remuneration package may be paid to the Employee in recognition of outstanding performance.
- 12.3 The Employee will be eligible for progression to the next higher remuneration package, within the relevant remuneration band, after completion of least twelve months (12) service at current remuneration package 30 June (end of financial year) subject to a fully effective assessment.
- 12.4 In the case of unacceptable performance, the Employer shall-
- 12.4.1 Provide systematic remedial of development support to assist the Employee to improve his or her performance; and
- 12.4.2 After appropriate performance and counselling and having provided the necessary guidance and/ or support as well as reasonable time for improvement in performance, the Employer may consider steps to terminate the contract of employment of the Employee on grounds of unfitness or incapacity to carry out his duties.

# 13 DISPUTE RESOLUTION

- 13.1 Any disputes about the nature of the Employee's performance agreement, whether it relates to key responsibilities, priorities, methods of assessment and/ or any other matter provided for, shall be mediated by
  - 13.1.1 The MEC for Local Government and the Province within thirty (30) days of receipt of a formal dispute from the Employee; or
  - 13.1.2 Any other person appointed by the MEC.
  - 13.1.3 In the event that the mediation process contemplated above fails, clause 19.3 of the Contract of Employment shall apply.

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# 14. GENERAL

- 14.1 The contents of this agreement and the outcome of any review conducted in terms of Annexure A may be available to the public by the Employer.
- 14.2 Nothing in this agreement diminishes the obligations, duties, or accountabilities of the Employee in terms of his/ her contract of employment, or the effects of existing or new regulations, circulars, policies, directives, or other instruments.

Thus done and signed at Utrecht on this the 14 day of JULY 2022

AS WITNESSES:

1. \$

2.

MRS GRACE NONTUTHUZELO

MAVUNDLA ACTING MUNICIPAL MANAGER

AS WITNESSES:

1.

2. Mul

MR. PATRICK PHATHOKWAKHE STEDY

**ZAMISA** 

ACTING DIRECTOR: INFRASTRACTURE

& PLANNING DEVELOPMENT

PPSZ M.7

# PERSONAL DEVELOPMENT PLAN

Entered into by and between

# EMADLANGENI LOCAL MUNICIPALITY REPRESENTED BY THE ACTING MUNICIPAL MANAGER,

**Mrs Grace Nontuthuzelo Mavundla** 

the Employer

and

# ACTING DIRECTOR: INFRASTRUCTURE & PLANNING DEVELOPMENT

Mr Patrick Phathokwakhe Stedy Zamisa

the Employee



# CURRENT QUALIFICATIONS, SKILLS AND COMPETENCIES:

- (i) MATRICULATION
- (ii) Diploma Electrical Engineering
- (iii) Diploma Project Management
- (iv) Bachelor of Commerce

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# ANNUAL PERSONAL DEVELOPMENT PLAN FOR 01 JULY 2022 TO 30 JUNE 2023

# PERFORMANCE REVIEW FOR PERFORMANCE DEVELOPMENT PLAN

| AREA TO BE DEVELOPED | TYPE OF INTERVENTION | TARGET DATE | PROGRESS | BARRIERS |
|----------------------|----------------------|-------------|----------|----------|
|                      |                      |             |          |          |
|                      |                      |             |          |          |
|                      |                      |             |          |          |
|                      |                      |             |          |          |
|                      |                      |             |          |          |
|                      |                      |             |          |          |

# AGREEMENT TO PERSONAL DEVELOPMENT PLAN



Pris Will

with the achievement of the above Performance and Developmen Name of Acting Municipal Manager: (S.N. M. PVVINDLA I undertake to support PPS ZAMUSA Date: 28/07/22 SIGNATURE: I agree with the objectives as set out in the above Performance and

Development Plan and undertake to achieve the objectives as agreed on.

(Name of Senior Manager: P. M. S.

SIGNATURE:

Page - 4 - of 4

# **ANNEXURE F**

# **DISCLOSURE FORM FOR BENEFITS AND INTERESTS**

| I, the undersigned (Surna<br>(Postal Address)_ P. ひ・ | ame and Initials)                  | AMISA POURT, 3310     | PS            |                          |
|--|------------------------------------|-----------------------|---------------|--------------------------|
| (Residential Address) ^ (Position Held) Acrine       |                                    |                       |               |                          |
| (Name of Municipality)_ Tel:                         |                                    | Fax:                  | nd co         | rrect to the best of my  |
| knowledge:   | e ronowing informati               | On is complete a      | iiid co       | frect to the best of my  |
| 1. Shares, securiti institutions.)                   | es and other financial             | interests (Not bar    | ık acco       | ounts with financial     |
| Number of shares/Extent of financial interest        | Nature                             | Nominal Value         |               | Name of Company/Entity   |
| IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII               | 1                                  | 114                   |               |                          |
|  | / / /                              | //1                   |               |                          |
| 2. Interest in a trus                                | st                                 |                       |               |                          |
| Name of trust  |                                    | <b>Amount of Remu</b> | neratio       | n/ Income                |
|  |                                    | NIA                   |               |                          |
|  |                                    |                       | W-SE          |                          |
| 3. Membership, dir                                   | rectorships and partn              | erships               |               |                          |
| Name of corporate entit<br>partnership or firm       | y, Type of                         | business              | Amou<br>Incom | nt of Remuneration/      |
|  | 1                                  | /A                    |               |                          |
| 4. Remunerated we                                    | ork outside the Munic              | ipality (Must be sa   | nctione       | d by Council.)           |
| Name of Employer                                     | Туре                               | of Work               | Amou<br>Incom | nt of remuneration/      |
|  | - N                                | 14                    |               |                          |
| CONFIDENTIAL   |                                    |                       |               |                          |
|  |                                    |                       |               |                          |
| Council  |                                    |                       |               | 10-10-0                  |
| Signature by Mayor or De                             | esignate:                          |                       | D             | ate: <u>25 /07/202</u> Z |
| P. Onweitenst D.                                     | data and the same of the territory | 45 L f                |               |                          |
| 5. Consultancies, Roname of Client                   | etainerships and Rela<br>Nature    | Type of busines       | S             | Value of any benefits    |
|  | /1/                                | activity              |               | received                 |
|  | / /                                | //                    |               |                          |

| 6. Subsidies, gra                         | ents and sponse   | orships by any organisation   |                     |
|---|-------------------|-------------------------------|---------------------|
| Source of assis                           |                   | escriptions of assistance     | Value of assistance |
|   |                   | N/1A                          | 9                   |
|   |                   | / \ //                        |                     |
| 7. Gifts and Hos                          | nitality from a s | source rather than a family m | ember               |
| Description                               |                   | Value                         | Member              |
|   |                   |                               |                     |
|   |                   |                               |                     |
| 8. Land and Prop                          | orte              |                               |                     |
| o. Land and Prop                          | Extent            | Area                          | Value               |
| occorrpaen.                               |                   | 1///                          |                     |
|   |                   | 10//1                         |                     |
|   |                   |                               |                     |
|   |                   |                               |                     |
| 7   | Z                 |                               |                     |
| SIGNATURE OF SE                           | NIOR MANAGE       | R                             |                     |
|   |                   |                               |                     |
| 17477                                     | 1                 |                               |                     |
| DATE: <u>25 / 07</u><br>PLACE: <u>UTR</u> | 12022             |                               |                     |
|   |                   |                               |                     |
| PLACE: UTRU                               | SCHI              |                               |                     |

# chedule 2: Code of conduct for municipal staff members

# . Definitions

this Schedule "partner" means a person who permanently lives with another person in a manner as if married.

# . General conduct

staff member of a municipality must at all times-

- a. loyally execute the lawful policies of the municipal council;
  b. perform the functions of office in good faith, diligently, honestly and in a transparent manner;
  c. act in such a way that the spirit, purport and objects of section 50 are promoted;
  d. act in the best interest of the municipality and in such a way that the credibility and integrity of the municipality are not compromised; and
  a. act impartially and treat all people, including other staff members, equally without favour or prejudice.

# . Commitment to serving the public interest

staff member of a municipality is a public servant in a developmental local system, and must accordingly-

- a. implement the provisions of section 50(2);
  2. foster a culture of commitment to serving the public and a collective sense of responsibility for performance in terms of standards and targets;
  3. or promote and seek to implement the basic values and principles of public administration described in section 195 (1) of the Constitution;
  4. obtain copies of or information about the municipality's integrated development plan, and as far as possible within the ambit of the staff member's job description, seek to implement the objectives set out in the integrated development plan, and achieve the performance targets set for each performance indicator;
  a. participate in the overall performance management system for the municipality, as well as the staff member's individual performance appraisal and reward system, if such exists, in order to maximise the ability of the municipality as a whole to achieve its objectives and improve the quality of life of its residents.

# . Personal gain

- 1. A staff member of a municipality may nota. use the position or privileges of a staff member, or confidential information obtained as a staff member, for private gain or to improperly benefit another person; or
  b. take a decision on behalf of the municipality concerning a matter in which that staff member, or that staff member's spouse, partner or business associate, has a direct or indirect personal or private business
- 2. Except with the prior consent of the council of a municipality a staff member of the municipality may not-

  - a. be a party to a contract fori. the provision of goods or services to the municipality; or
    ii. the performance of any work for the municipality otherwise than as a staff member;
    b. obtain a financial interest in any business of the municipality; or
    c. be engaged in any business, trade or profession other than the work of the municipality.

# . Disclosure of benefits

- 1. A staff member of a municipality who, or whose spouse, partner, business associate or close family member, acquired or stands to acquire any direct benefit from a contract concluded with the municipality, must
- disclose in writing full particulars of the benefit to the council.

  This item does not apply to a benefit which a staff member, or a spouse, partner, business associate or close family member, has or acquires in common with all other residents of the municipality.

# . Unauthorised disclosure of information

- A staff member of a municipality may not without permission disclose any privileged or confidential information obtained as a staff member of the municipality to an unauthorised person.
   For the purpose of this item "privileged or confidential information" includes any information a. determined by the municipal council or any structure or functionary of the municipality to be privileged or confidential;
   b. discussed in closed session by the council or a committee of the council;
   c. disclosure of which would violate a person's right to privacy; or
   d. declared to be privileged, confidential or secret In terms of any law.
   This item does not derogate from a person's right of access to information in terms of national legislation.

# . Undue influence

staff member of a municipality may not-

- a. unduly influence or attempt to influence the council of the municipality, or a structure or functionary of the council, or a council or, with a view to obtaining any appointment, promotion, privilege, advantage or benefi a. Unduly limited of attempt to limited the control of or for a family member, friend or associate;
  b. mislead or attempt to mislead the council, or a structure or functionary of the council, in its consideration of any mutter; or
  c. be involved in a business venture with a councilor without the prior written consent of the council of the municipality.

# . Rewards, gifts and favours

- A staff member of a municipality may not request, solicit or accept any reward, gift or favour fora. persuading the council of the municipality, or any structure or functionary of the council, with regard to the exercise of any power or the performance of any duty;
   b. making a representation to the council, or any structure or functionary of the council;
   c. disclosing any privileged or confidential information; or
   d. doing or not doing anything within that staff member's powers or duties
   2. A staff member must without delay report to a superior official or to the speaker of the council any offer which, if accepted by the staff member, would constitute a breach of subitem (1).

# . Council property

staff member of a municipality may not use, take, acquire, or benefit from any property or asset owned, controlled or managed by the municipality to which that staff member has no right.

# 0. Payment of arrear

staff member of a municipality may not be in arrears to the municipality for rates and service charges for a period longer than 3 months, and a municipality may deduct any outstanding amounts from a staff member's alary after this period.

# 1. Participation in elections

staff member of a municipality may not participate in m election of the council of the municipality, other than in an official capacity or pursuant to any constitutional right.

# 2. Sexual harassment

staff member of a municipality may not embark on any action amounting to sexual harassment.

# 3. Reporting duty of staff members

'henever a staff member of a municipality has reasonable grounds for believing that there has been a breach of this Code, the staff member must without delay report the matter to a superior officer or to the speaker of the council.

# 4. Breaches of Code

reaches of this Code must be dealt with in terms of the disciplinary procedures of the municipality envisaged in section 67(1)(h) of this Act.

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